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***CASH FLOW REPORTING AS PART OF THE  
FINANCIAL REPORTING REQUIREMENTS FOR  
LEGAL ENTITIES***

**- SUMMARY OF THE THESIS -**

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**Faculty of Economics and Business Administration**

**Accounting and Audit**

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**Key Words:**

CASH FLOW; FINANCIAL REPORTING; IFRS; FREE CASH FLOW; CREATIVE ACCOUNTING; FINANCIAL MANAGEMENT; FINANCIAL PERFORMANCE; FINANCIAL FORECAST.

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## **Introduction and methodology**

Acknowledging the cash flow report as an essential tool for analyzing the financial performance of legal entities, the thesis has as main objective a thorough analysis on cash flow reporting issues, emphasizing its role in providing not only a fair value, but also a useful indicator of the financial performance of the company, of the liquidity in particular.

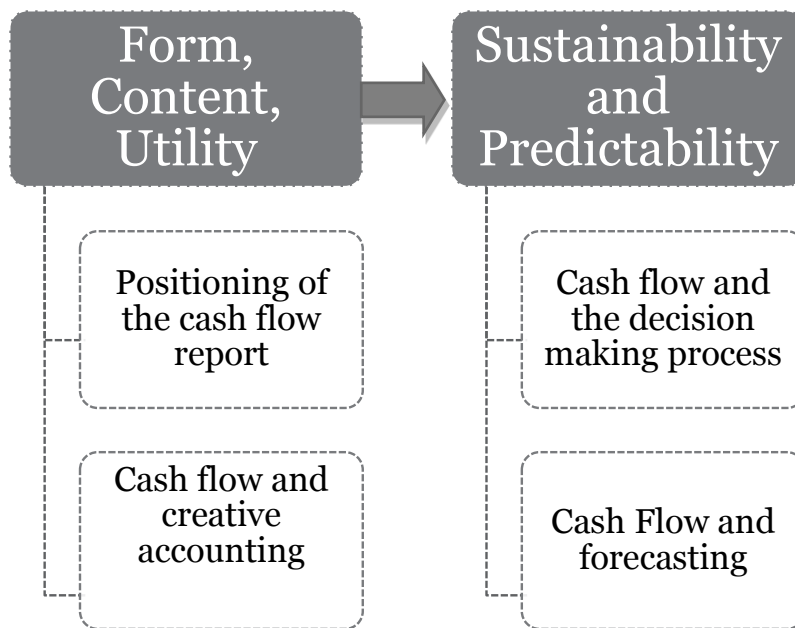
The analysis is divided into two main areas: (1) the form, content and utility of this report, both for the companies 'management and for external users, as an indicator of financial health; (2) thorough analysis of the cash flow report as relevant for assessing the sustainable and predictable financial performance, alongside other reports such as the profit and loss report. The paper is focused on continuous operating activities of the legal companies and not on the specific project cash flow or temporary activities analysis.

The secondary objectives are:

- (a) Analyzing the positioning of cash flow accounting among the financial reports of legal entities;
- (b) The importance of fair value versus creative cash flow reporting, as well as identifying the role of the cash flow report in spotting potential earnings management;
- (c) Completing a study on the role of the cash flow reports in the internal planning activities and the impact of the changes in cash flow value on the company's management policies;
- (d) Financial analysis and forecast of the cash flow value. Cash-flow – versus Earnings – research on the relationship between the two variables and the future performance of the company, their role in forecasting financial performance.

The figure below is a synthesis of the scope and structure of the thesis, showing both the main and the secondary objectives:





The grounds of the thesis structure are based on the Conceptual Framework for Financial Reporting issued by IASB in 2010. It refers to the financial performance mainly as the capacity of the company to generate cash from the operating activities:

OB 18: Information about a reporting entity's financial performance during a period, reflected by changes in its economic resources and claims other than by obtaining additional resources directly from investors and creditors, is useful in assessing the entity's past and future ability to generate net cash inflows. That information indicates the extent to which the reporting entity has increased its available economic resources, and thus its capacity for generating net cash inflows through its operations rather than by obtaining additional resources directly from investors and creditors.

OB 20: Information about a reporting entity's cash flows during a period also helps users to assess the entity's ability to generate future net cash inflows. It indicates how the reporting entity obtains and spends cash, including information about its borrowing and repayment of debt, cash dividends or other cash distributions to investors, and other factors that may affect the entity's liquidity or solvency. Information about cash flows helps users understand a reporting entity's operations, evaluate its financing and investing activities, assess its liquidity or solvency and interpret other information about financial performance. (IASB 2010, CF).

When everything around us is moving and transforming, information is an essential tool for any manager, investor or supervising authority. The financial strategy of every company cannot be developed without being aware of the cash flow movements. Considering the asymmetry of information, the cost for obtaining it can be rather high for investors, mainly when un-listed companies are concerned. That is mainly why these kind of financial reports are quite important for the capital market.

The current form of the cash flow statement is the result of over one century of evolution. The structure and the content of the cash flow report have as source older statements with various names but mainly all based on the term “funds”. Worldwide nowadays, there are various reporting formats, but the differences are becoming less important due to the increasing influence of the International Standards Board (IASB).

In Romania, these reports do not seem to be truly appreciated. While for Western European countries and for the US these are daily working tools for managers and creditors, mainly banks, in our country only the large companies have a treasury department in charge with assessing the liquidity and with preparing cash flow forecasts.

The past or actual cash flow statement is based on simpler calculation methods, whereas preparing the forecast requires advanced accounting and financial analysis knowledge. Most of the Romanian companies do not have the dedicated personnel, in charge of such an analysis or the managers that demand, understand and use these financial reports.

The first particularity of the current state of knowledge is the supremacy of the Anglo-Saxon literature concerned with cash flow reporting. The specialists consider this is a result of the financing sources in those countries, sources that are based on the capital market. The investors are interested in the financial reports of the companies and free cash flow is seen as a significant indicator of the financial performance. A second reason derives from the numerous notorious financial frauds that led to investors and creditors having an increased focus on potential earnings management, net income starting to be seen as a less reliable indicator of potential future failure.

Another particularity is the possibility to split existing researches and analysis into two main areas:

(1) The first area is focused on the reporting techniques, the form, content and utility of the report, the boundaries and options offered by the standards, the creative accounting techniques;

(2) The second category is focused on issues related to performance assessment, on the sustainability and predictability of the results, following the cash flow report impact on the decision making process and on the issuing of financial forecasts.

As a result of the above conclusions, the thesis is structured in order to cover the two areas.

A third particularity is the continuous debate and the missing of unanimous conclusions on the most appropriate operating cash flow reporting method (direct or indirect) or on main performance driver – cash flow or earnings. This, however, is basis for future research, considering that harmonizing reporting practices is a main concern in accounting and estimating future performance is a main objective of the financial analysis.

The stages of the research can be synthesized as follows:

(1) Collecting information;

(2) Inductive analysis: by analyzing the numerous articles that are part of the database, articles focused on specific issues, general conclusions on cash flow reporting were derived. Following the inductive analysis, the main areas in the thesis structure were identified, areas that can be observed in the titles of the chapters.

(3) Deductive analysis: by identifying the general policies and regulations, the resulting pattern is followed on specific issues like creative accounting techniques, the necessity of free cash flow reporting, and the forecast of financial performance.

## **Summary of Each Chapter**

### **Chapter 1: Cash flow reporting between compulsory and optional practices**

The first chapter contains mainly theoretical aspects related to the international reporting systems, focusing on the objectives and regulations imposed, but also on their flexibility.

The first part is a literature review, relevant for the subject of the thesis, a picture of the state of knowledge, identifying the main concerns, the areas of interest and the conclusions of the most relevant research and analysis so far.

A short history of the reporting standards is also included, as well as a description of current reporting forms and a synthesis of the differences between the two dominant reporting standards – according to US GAAP and according to IFRS.

It has been noticed that the studies on the reporting methods are debating to find the most appropriate version, while presenting the advantages and disadvantages of each method accepted by the standards and admitting that this flexibility is generating difficulties when comparing the results of different companies.

Still, the majority observes that considering the interest of the beneficiaries of the financial statements, the direct method is more appreciated, while from the point of view of those issuing the report, the indirect method is preferred and used. There were also statistic studies on the ability of the two methods to offer a basis for predicting future results, studies that still find the direct method as the winner.

The first chapter is also referring to a voluntary report as well, the free cash flow report. The analyzed research shows a lack of consent regarding the definition and calculation of this indicator, considering this is not a reporting requirement set by the standard. Some define it as cash flow from operating activities after deducting payments for fixed assets (either for maintaining or for developing the business), others deduct interest or dividend payments as well. Still, the majority agree that the most common calculation method implies deducting only payments for fixed assets out of the operating cash flow.

Secondly, it was noticed that in countries with a well-developed capital market there is significant interest for this report. On the other hand, this additional report, in case of positive result, may hide or compensate for weak financial performance or negative results deriving from the other compulsory financial reports.

Also, considering the agency cost theory, when the objectives of the managers are different from those of the shareholders, when there is no efficient mechanism for monitoring, the freedom of choice given to the managers may drive them to overinvesting in their own interest, without bringing additional profitability to the company. Almost the entire literature on this subject mentions warning signals on the possibility that a high free cash flow generally leads the managers to perform low profitability investments, investments that have no added value and often just satisfy their personal interest. These consequences are considered a result of weak corporate governance and of the availability of cheap internal financing sources. The solutions proposed have in mind setting a high value free cash flow as a target for managers, increasing the debt ratio or, where possible, increasing the involvement of the shareholders in managing the company.

## **Chapter 2: Cash flow reporting between instrument for detecting and subject of creative accounting**

The main purpose of this chapter is to fulfill the research on form, content and utility of the cash flow reports, corresponding to the first area within the objective of the thesis. In this context, the study focuses on the potential reporting techniques that can impact the fair value of the financial results, leading to a false assessment of the financial health done by external users, damaging the sustainability and predictability of the reports.

More than this, the cash flow report proves to be an efficient instrument that can be used to detect potential earnings management.

Although the phrase “Cash Flow is a fact, Net Income is an opinion” is notorious, cash flow may actually be a subject of potential manipulative techniques. It is obvious that main focus is on operating cash flow, as it derives from the activities that produce the highest income.

The interest of investors and creditors is to identify the operating cash flow that is healthy and consistent enough in order to insure the continuity of the business, the repayment of debt and the payment of dividends. Thus, it is not surprising how the potential creative account techniques are focused on operating cash flow.

Charles W. Mulford and Eugene E. Comiskey (2005) offer a complex definition of creative cash flow reporting. According to the two, creative cash flow reporting refers to any and to all of the steps taken to create an altered image of the operating cash flow, and to send deceiving signals on the capacity of the company to generate sustainable cash flow. The steps taken to show a false capacity of the company to generate cash may be a consequence of the flexibility or lack of clarity of the standards or may derive from actions outside the standards' boundaries. This definition was actually the starting point for this chapter, the main idea on the research in this area.

Finally, the amounts may be correctly reported, as operational cash flow, but may not have the sustainability which is normal for the operational cash flow. In this case, "creative" is pejorative.

Mulford and Comiskey classify the manipulative actions into four main categories:

- 1) Flexibility of classifying cash flow into one of the three categories;
- 2) Actions that go beyond the boundaries of the standards;
- 3) Opportunistic reporting of non-recurrent sources of cash flow;
- 4) Reporting taxes related to non-operational elements as operating cash flow.

The two specialists state that in order to offer the correct image of the sustainable cash flow, the operating cash flow report should be adjusted for the influence of the above factors.

The opinions of Mulford and Comiskey have been presented in the preliminary part because they are a perfect synthesis of all the researchers identified as preoccupied by this subject.

More than this, it is a perfect example of the high interest for a report that is not just correct in form, but also in substance so as to insure that the operating cash flow has sustainability and predictability, the cash flow report being an important source for financial forecast and for managerial or investing decision.

These two particular roles of the cash flow statement are the subject of the following chapters in the thesis. The second chapter however, as stated before, wants to

complete the first one and fulfill the objective of identifying the form, content and utility of cash flow reporting.

Thus, there have been analyzed issues on creative cash flow reporting deriving from the flexibility or lack of clarity of the existing standards. In this context, choosing how to classify the cash flow as either operational or financing/investing plays a crucial role. Other particular examples with impact on cash flow value include the treatment of the acquisitions or the assessment of the non-recurrent sources of cash.

Another area of concern is spotting the potential manipulative techniques that go beyond the boundaries of the reporting and accounting standards as well as the real operational activity decisions with impact on cash flow value.

The second part of the chapter analyzes the role of the cash flow report as an instrument to detect potential techniques of accruals management.

The empirical studies in the thesis focused on this area and have tested some hypothesis on the relationship between operational cash flow and earnings, as well as the effect of lacking a correlation between the two.

The analysis was performed on a sample of Romanian companies. The research focused on the correlation between the changes in the value of the two variables: operating cash flow and operating earnings. This has been performed through a few different methods, among which also the Excess Cash Margin calculation, proposed by Mulford and Comiskey (2005). By eliminating the extreme values in the sample, the results show there is correlation between the two variables, the correlation being persistent throughout the entire period.

By analyzing the financial performance of the Romanian companies in the sample over a period of several years, the results show that companies with positive (negative) operating cash flow, in the presence of financial loss (net income) will experience deterioration of the cash flow (net income) value over the following years.

### **Chapter 3: Cash flow development as a result of management processes**

The third and the fourth chapters wish to identify both the informative role of the cash flow statement within the internal planning processes and the impact of its variation on management policies and decision making. The result is an analysis of the role and of the ad hoc reporting formats of the cash flow statement, highlighting the motivation that managers have to demand the issuance of such reports.

Even if the thesis is mainly focused on cash flow as part of the compulsory accounting reports, the management component cannot be ignored. It is mainly analyzed through the accounting management perspective that implies several such internal, ad hoc or periodic reports, as grounds for an appropriate cash flow management. These reports include regular short term forecasts and represent an important management tool, used for decision making. These practices under one form or another are common to all large companies.

The structure of the third chapter includes three main parts, corresponding to the areas of interest identified while researching the related literature: working capital management, risk management, the decision to invest versus the decision to save cash flow.

The study begins with some theoretical issues on management accounting of the cash flow. There is a clear correlation between the quality of accruals reporting and the efficiency of managing cash flow, which again confirms the high impact of correct and well-structured reports on the management of the operating activities. Another conclusion of this part of the study is the important role that cash flow has in the budgeting process. Not only does it help reduce uncertainty of future liquidity, but also brings added value to forecasting of other financial elements such as the value of receivables and account payables. Another aid is brought to evaluating the efficiency and to planning of the investment projects. Treasury management is a highly important activity within the planning, processing and controlling processes. Following the current automatic and modern information systems, the reporting and administrating part requires less human effort, thus allowing more time to developing strategies. The available information comprising all financial areas is interlinked, giving support to decision making, within a continuous monitoring process.



From this perspective, the case of multinational companies cannot be ignored, as these are the type of companies for which a good reporting of the treasury result is vital. The treasury managers will thus be able to concentrate all liquidity and to obtain the most from spreading it. Through a continuous and complex reporting process they will be able to identify in due time the branches that have liquidity issues, but also to anticipate the excess liquidity, being able to analyse the best possible uses for it.

The succeeding study represents a specific analysis of the working capital management, an area of interest not only for scientific researchers, but also for managers of the companies.

It seems that the most useful calculated and reported rate is the cash conversion cycle. This rate emphasizes through its components the areas to be corrected or improved, being an actual measure of the liquidity of the company.

By analyzing the research in this field, some conclusions were drawn, conclusions representing some specific operational actions recommended for managers. These actions are oriented to various directions. The management of receivables is highly important and most of the studies recommend a continuous monitoring, avoiding dependencies, analyzing each debtor but also using banking products that can compensate for the lack in cash until the point when it gets collected, products that can be tailor made for the cycle of each company. Optimizing the value of the liabilities towards suppliers implies the opportunity of advance payments in exchange for receiving discounts. Identifying the optimal inventory level though, seems to be the greatest challenge for managers, which is why the quality of the financial information package is extremely important.

Optimizing the treasury level however, cannot be done only through real operational activities. The risk management techniques have an important role in reducing uncertainty and increasing the predictability of financial forecast. From this point of view, the financial instruments offer support in managing the risks associated with cash flow.

After analyzing the related literature, the foreign exchange hedging instruments were found to be among the preferred instruments, but also among the most efficient ones, reducing significantly the exposure of the company to this risk.

Moreover, the hedging accounting has the benefit of reducing the volatility of the profit and loss account from one month to the next, by including the portion of the gain or loss on the hedging instrument that is determined to be an effective hedge, directly in equity.

The managers seem to use these hedging solutions mainly as a result of the aversion to risk, of the need to increase the predictability of the forecasts, to decrease the exposure to a certain risk, but also because of speculative intentions.

#### **Chapter 4: The cash flow value and the decision to invest or to save cash. A comparative study.**

After identifying the role of the cash flow report within the management processes and after analyzing the means to improve the efficiency of company's treasury, chapter four comes to emphasize the impact of cash flow value changes on the management's decision to invest or save cash.

The research in this area analyzes the influence of the cash flow on the decision to invest, mainly in the presence of financial constraints. Most of the researchers however, seem to agree that the presence of such constraints leads to an actual weakening of the investment sensitivity to internal cash flow. A possible explanation could be the fact that these kinds of companies tend to create reserves in the financial years experiencing high cash flow value, so as to have enough resources to finance future investment. In case of financial constraint companies with negative cash flow, the investments are already reduced to the minimal level, which is why a further decrease of the cash flow cannot drive an even further decrease of the investments.

The manager's decision to invest seems to depend on other drivers as well. The stage in cash flow cycle, the existing and the level of investment opportunities and the usage of bank loans seem to be among the most important ones. However, the most recent studies report the decrease if not the disappearance of the impact of operating cash flow on the level of investments of the company.

On the other hand, the decision to save cash seems to be strongly determined by the value of internal cash flow. More than this, the presence of financial constraints seems

to strengthen the relationship. The correlation degree depends on other drivers as well, including the aggregated risk associated with the company, the profile of the manager, especially considering the aversion towards risk, the economic and political environment, the size of the financial development of the company.

The empirical study was meant to test the validity of several hypothesis identified throughout related literature review within the Romanian economic environment. The statistical models were taken from previous research, trying to test how cash flow changes impact the decision to invest or to save cash of the Romanian managers.

The results show the Romanian market has experienced a decrease in companies' cash flow over the past few years, a decrease that can be observed for the companies in the sample.

On the other hand the changes in operating cash flow value proved not to correlate to the investment volume, except for 2013 when a weak correlation is present. A small part of the sample (25%) has experienced a weak sensitivity of investments to the internal cash flow.

The study pursues a comparative approach as well, analyzing the effect that the changes in operating cash flow value have on the cash saved by the companies in the sample. The result is opposite to the one mentioned above. Thus the cash flow seems to be an important determinant of the value of cash saved, the causal relationship being extremely powerful mainly for the period between 2009 and 2011. Still, the proportion of cash in total assets is experiencing a decrease over the seven years period analyzed.

## **Chapter 5: Cash flow versus earnings to predict financial performance**

Subsequent to the chapters focused on the form, content and utility of the cash flow report, features that determine the sustainability and predictability of this report, the current chapter wants to identify the extent to which these attributes can be assessed, the extent to which the current financial reports can be the grounds to future forecasts of the financial performance, of the future cash flow value.

The information on future cash flow seems to have a significant utility not only for investors trying to secure their future income from dividends, but also to managers investing time and energy in planning processes.

The related literature has a turning point in 2001, when the models used for estimating future cash flow started to include components of the working capital (Divesh Sharma, 2001)

The researchers have been preoccupied with identifying the most efficient and precise models for estimating future cash flow. This is mainly a result of the fact that the risk factors associated with issuing predictions cannot be ignored. These risk factors are deriving both from the general economic trend as well as from more subjective elements like the ability of the analyst or the stake of the shareholders.

The statistical models used throughout the scientific literature can be split into two main categories: based on previous year cash flow and based on previous year earnings as independent variables.

Those preferring the models based on previous year cash flow state that the earnings are easier to manipulate, are more a subject of discretionary management, thus having a lower relevance. On the other hand, disaggregating earnings into cash flow and accruals seems to increase the statistical relevance of the models. Thus, the role of accruals in determining future performance becomes relevant, fact emphasized by IASB within the guidance and objectives mentioned into the thesis as well. The accruals capture the effects of the transactions in period when they actually happen, even if the cash settlement is done at a later date.

It seems that, although there are different opinions on the matter, the related studies consider as best predictor variable either the cash flow, or the earnings, while most of the studies agree that the models in which earnings are disaggregated into accruals and cash flow are superior.

It has to be mentioned though that, in order to obtain a high accuracy of the prediction model, a careful choice of the predictors is not enough. When performing or analyzing a forecast of the financial performance revealed through future cash flow, other variables must be taken into account as well. The general economic environment and its perspectives are essential. Also, other variables like accounting policies, national

regulations system, the compliance of the accounting system with the fiscal one or the development stage of the capital market must be carefully analyzed. Moreover, the reporting method (direct or indirect) seems to be a statistically significant predictor as well.

Within this chapter, an important step is trying to identify a statistical model for estimating future cash flow, a model relevant for the Romanian market. This exercise meant testing the significance of the three predictor variables, previous year cash flow, previous year earnings and previous year earnings disaggregated. The latter variable meant the disaggregation of previous year earnings into operating cash flow and accruals, while the accruals were composed out of change in receivables, change in inventory, change in account payables, amortization and depreciation. After applying the three methods onto a sample of Romanian companies, the results have shown that the model based on previous year earnings is most relevant for cash flow prediction within the Romanian market environment.

This result may have been determined by the particularities of the country, the weak capital market, an accounting system that is identical to the fiscal one, a potential lack of accuracy of the accruals, but also by the reduced sample and the relatively short period of time analyzed.

## **Conclusions, limits and perspectives of the research**

The main contribution to the current state of knowledge are the results obtained after applying the most relevant statistical models frequently found in the relevant studies, to a sample of companies from the Romanian market, models that are most relevant for analyzing operating cash flow.

Thus, the thesis contains studies on the investments - cash flow sensitivity, but also on the cash flow sensitivity of cash. The results proved a strong determinative relationship between the operating cash flow and the cash saved, but a weak or a lack of sensitivity of the investments to the internally generated cash flow. This may be a result of the severe drop in operation cash flow experienced by the companies in the sample during the three years prior to 2013, as proved by the dedicated chapter,

forcing the replacement of the internal sources of cash with external financing such as bank loans, causing the changes in operating cash flow to no longer have a significant impact on the increase or decrease of the investments.

Another contribution is finding a statistical model to be used for estimating future cash flows, a model relevant for the Romanian market. The results have shown the model based on prior year earnings as the predictor variable to be the most relevant for Romanian market, after also analyzing the models based on prior year cash flow and prior year earnings disaggregated into cash flow and accruals. This result may be the consequence of a weak capital market, with an accounting system identical to the fiscal one, or a potential lack of quality of the accruals.

Another perspective that shows the contribution of the thesis is within the creative accounting field.

Within the study, the ECR (Excess Cash Ratio) proposed by Mulford and Comiskey (2005) has been applied on a sample of Romanian companies and their financial reports during a period of eight years, with the purpose of identifying the presence of correlations between the changes in operating earnings value and those in operating cash flow, considering that the lack of such a correlation may be signaling creative accounting practices. Most of the sample registered a stable value of this ratio over time, but some companies with discrepancies were identified, discrepancies that needed further research.

These results were also confirmed by applying statistical methods, mainly Pearson Correlations model.

Another result of the research is proving that where there is a discrepancy between the changes of the operating cash flow value and those of the operating earnings, a warning signal must be drawn. This is more obvious when one of the two variables has a negative value and the other has a positive one, case in which the deterioration of the financial performance in the years to follow is undebatable.

In order to reach to this result, every company in the sample that presented negative (positive) cash flow while experiencing profit (loss) has been separately analyzed. Their financial performance over the years to come has been investigated.

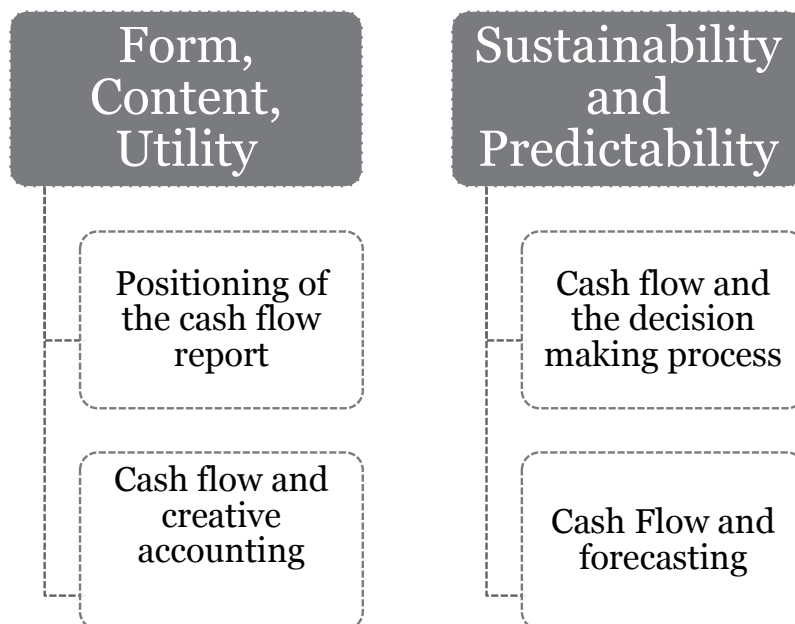
The results have proved the validity of the hypothesis of Mulford and Comiskey (2005) in almost all of the cases, as the variable with positive value deteriorated.

Moreover, another particularity of the thesis is the usage of the actually reported cash flow figures throughout all the statistical studies. Most of the times, within prior studies, the value of the cash flow variable was in fact estimated by reconciling the operating earnings. The current study, however, used the actual reported values of cash flow, even though such a task was more laborious, due to difficult access to information.

Another input is the analysis of the differences between IFRS and US GAAP, useful while performing financial analysis or detecting creative accounting. Knowing the details of each reporting requirements system helps the user to perform correct and useful comparisons between companies reporting their financial performance by following a different set of standards.

A main contribution of the thesis is concluding a complex study on the cash flow statement in its current forms.

A new approach was used, that started from identifying the main features of the form, content and utility of the reports, as main attributes to determine the sustainability and predictability of the results.



This process implies the mixing elements and notions of financial accounting with those of financial analysis, management or financial prognosis, all bringing their own contribution to the scientific research.

The main potential users of these results may be both the researchers in this field that can find different perspectives on the subject of cash flow reporting, and the financial analysts that are dedicated to preparing periodical reports and analysis for the top management.

The main limitation of the research is caused by the rather small sample used, following the lack of a public data base containing the complete financial reports issued by Romanian companies. Even for listed companies, sometimes it got difficult or even impossible to find the financial reports, cash flow report in particular.

Moreover, in many cases the cash flow or profit and loss account were available only in a synthetic form, as part of the administrators' report, thus making it impossible to identify all the components, which led to an additional reduction of the available sample of companies to be used for statistical research.

Another limitation is driven by the methodology and the data base used to identify the relevant articles, data base which may not have included all related studies, thus leading to the possibility that not all relevant research was analyzed. A potential future development in this area is using a different methodology, by investigating the highest rated journals over the past few years and thus finding all articles with relevant subjects. This method however implies additional costs to obtain full access to all these high rated publications.

The perspectives of the research are numerous and may head towards the expanding of any of the issues presented, towards the deepening any of the current debatable issues or towards the improvement proposals to the current reporting standard, a standard that is flexible enough to leave room for debate or opportunistic behavior.

The thesis can be developed by testing the proposed hypothesis on a larger sample of companies, provided there is access to needed financial data.

The thesis can also be improved by adding a thorough analysis of the details in the financial reports, the information in newspapers, as well as other sources of information, in order to identify potential techniques to manage earnings, choosing the



analyzed sample by following the warning signals given by the lack of correlation between operating cash flow and operating earnings.

The subsequent research perspectives could also head towards identifying other variables to influence the decision to invest versus the decision to save cash. Within the model, other macroeconomic variables can be included, as well as other items that may theoretically have a certain influence, items like the debt ratio, loans ratio or changes in working capital value. The loans ratio may replace the operating cash flow in financing investments, while changes in working capital may cause a decrease of the cash rate into total assets value, through a potential increase in collection periods.

Also, the quality of the cash flow forecast could be analyzed after including additional variables to the statistical models, variables like the reporting method chosen (direct or indirect) or the management decision to distribute or not dividends for the analyzed period.

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